



**Greenstar North America**  
**South Bayside Waste Management**  
**Authority**  
May 22, 2008

CONFIDENTIAL



## **Company Overview**

Management Experience

Project Scope

Conclusion



# Greenstar North America

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- Greenstar is America's largest private processor of recyclables backed by one of the world's largest private recycling companies
- Currently processing 1.5 million tons/year in the US
- Successful parent company business model with more than 30 years of experience: focus on renewable energy and recycling
- Innovative recycling solutions for paper, plastic, glass and metals
- 15 material recovery facilities and 4,500 managed retail and commercial locations across all 50 states

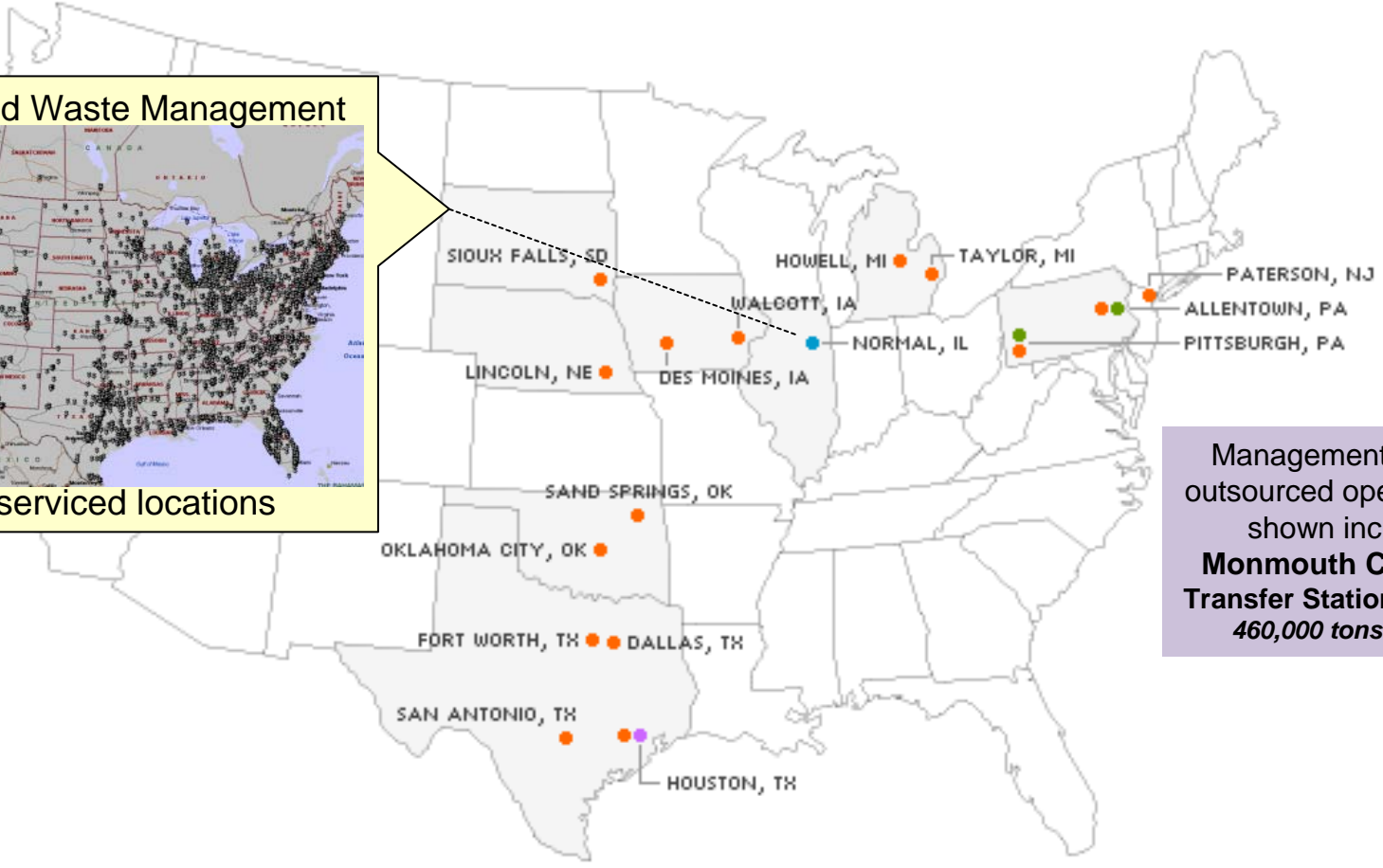
Greenstar is becoming America's recycling leader



# Established Platform

**Recycle-Led Waste Management**

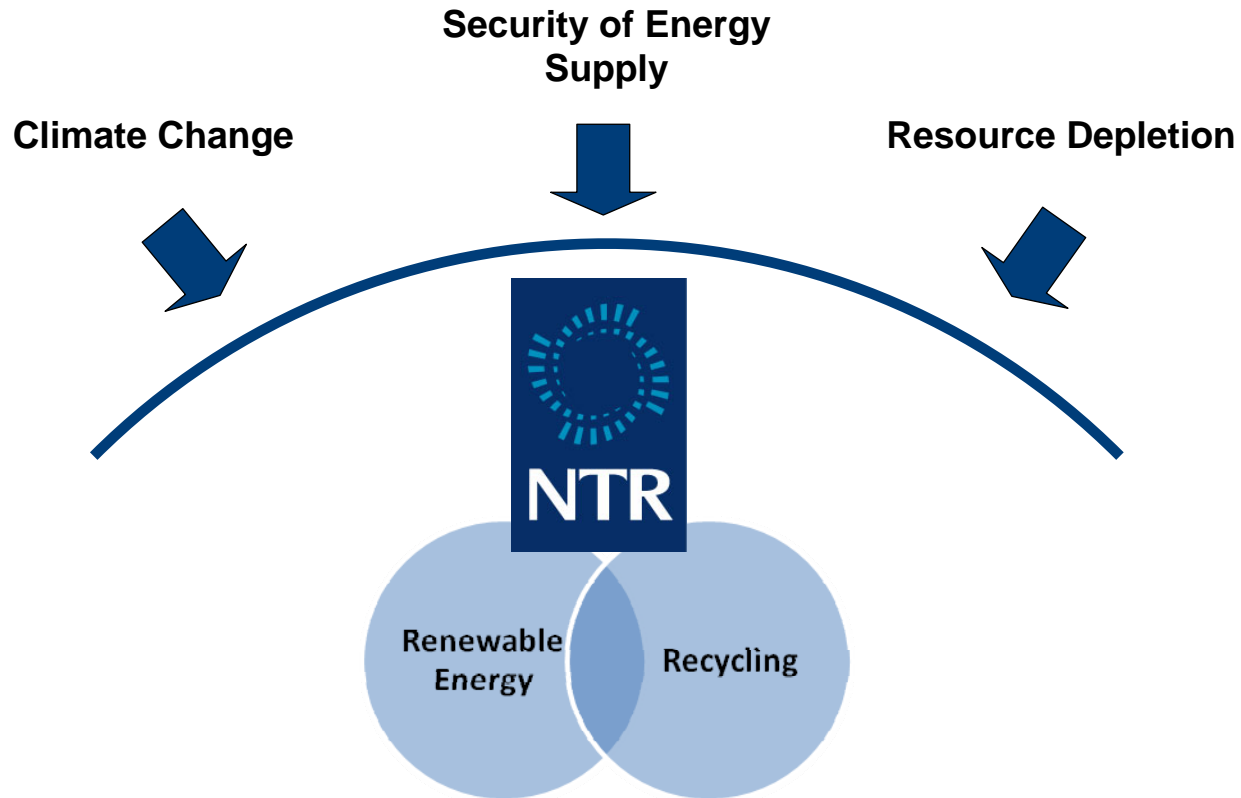
4,500 serviced locations



Management of other, outsourced operations not shown including:  
**Monmouth County, NJ**  
 Transfer Station Operation  
*460,000 tons per year*

- Material Recovery Facilities
- Commodity Marketing / Greenstar NA Headquarter
- Recycling-Led Waste Management
- Recycled Products

# Parent Company: NTR





# Wind Energy

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- Developed Airtricity, one of the pioneers in wind energy from start up to industry leader
- Sold Airtricity to E.On and Scottish and Southern Energy for \$2.7 billion in 2008
- Investment of \$150 million in Wind Capital Group, a leading wind energy developer in the Midwest Region of the US
- Headquartered in St Louis with 2,000 MW development pipeline

WIND CAPITAL GROUP  
BRINGING WIND ENERGY HOME™

Airtricity



# Bioenergy

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- Bioenergy and biofuels with experience in the US, Ireland, UK, Germany, Spain
- Creating one of the largest ethanol companies in the industry: Green Plains Renewable Energy
- Capacity to exceed 300 million gallons of ethanol per year
- Result of merger with VBV, a joint venture between Virgin and Bioverda/NTR
- Headquartered in Omaha with plants throughout the Central US





# Solar

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- Utility-scale solar powered electricity generation plants
- Developing two of the world's largest solar generating projects in Imperial Valley and Mojave Desert, California
- Initially to produce 800 MW and up to 1,750 MW with extensions
- Long term Power Purchase Agreements with two of California's leading utilities

# Recycling

- One of largest private recyclers in the world with operations in Ireland, UK, US and trading relationships around the world
- Ireland: Fully integrated waste management operation (transfer, collection, landfill, recycling)
- UK: Recycling-led waste management operation offering nationwide coverage with 500 trucks, 40 facilities and 1,450 employees
- US: Largest private recycler





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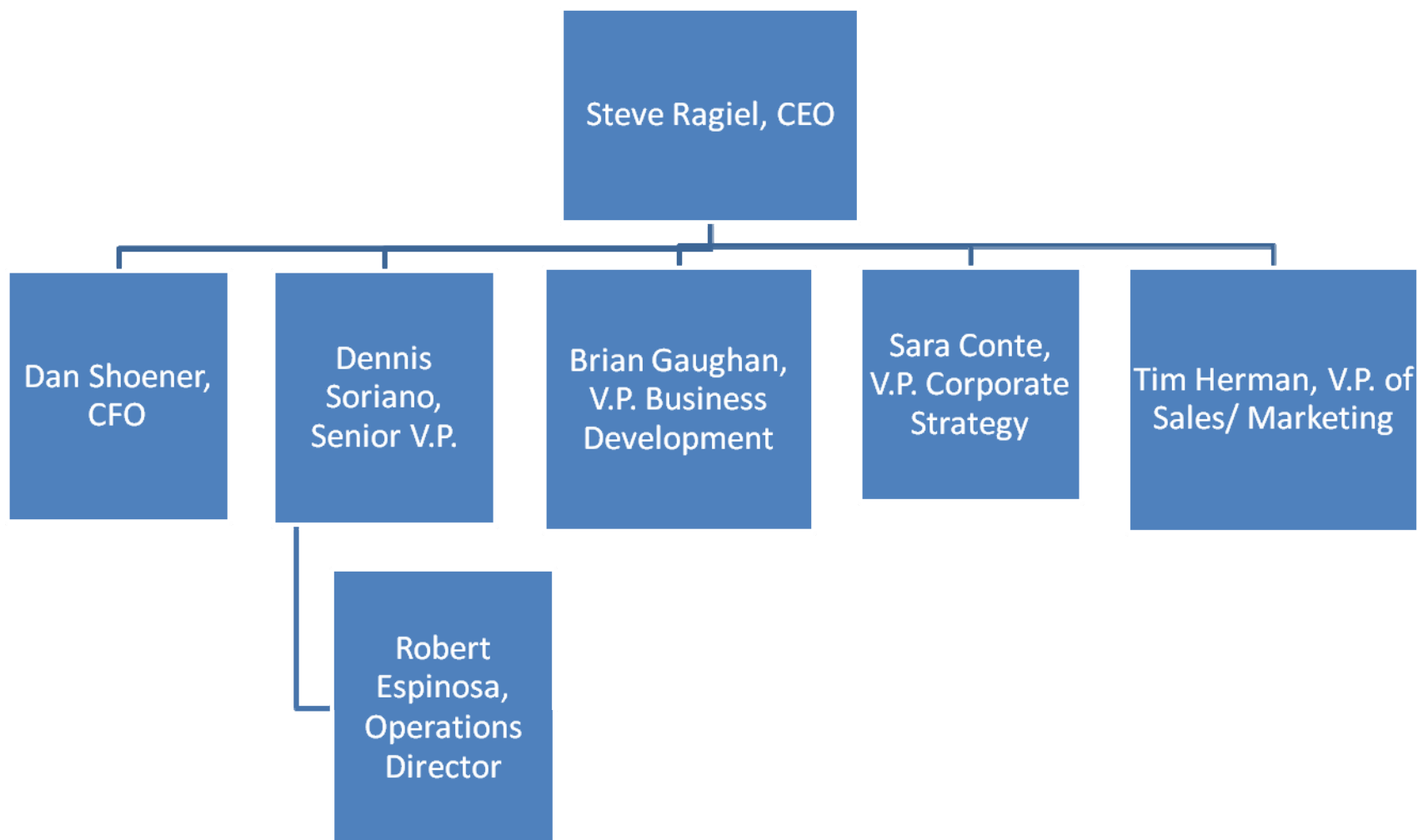
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# Executive Team

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# Shoreway Recycling & Disposal Center

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- Scale House & Scales
- Transfer Station
- Materials Recovery Facility
- Buy Back Center



# Scale House and Scales

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- Pay by Weight or Volume (Vehicle Dependent)
- Automated Vehicle Identification
- Attendants Direct Vehicles to Appropriate Unloading Areas

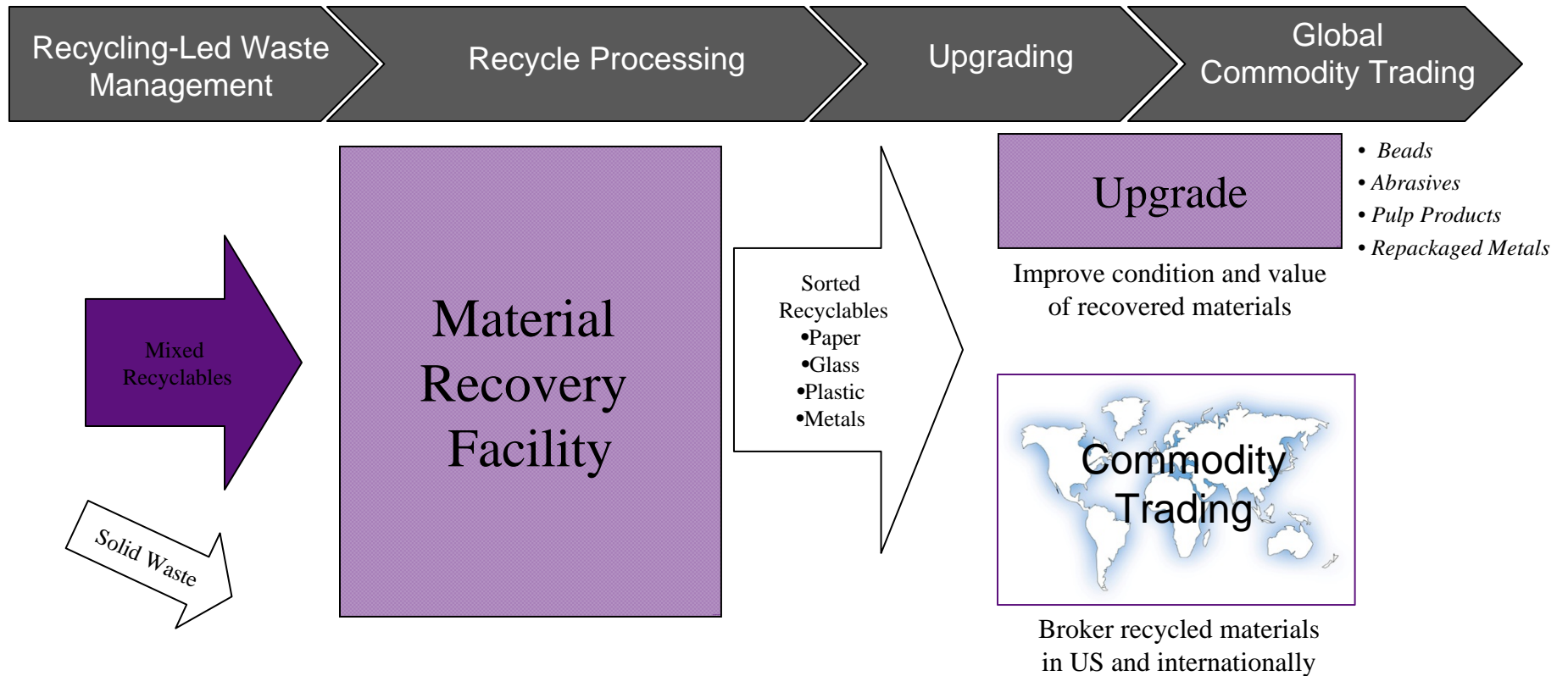


# Transfer Station

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- Load Materials into Transfer Trailers using Wheel Loaders
- Truck Materials to Recycling and Disposal Facilities
- Current “Bunker” Program To Be Augmented with Elevated Sorting System

# Materials Recovery Facility





# Buyback Center

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- Buyback Recyclable Materials
- Container Deposit Redemption
- Household Hazardous Waste Drop Off
- Electronic Waste Drop Off



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